

## Declaration in support of a Canada-EU trade and investment agreement

We, the undersigned business leaders from the European Union and Canada, unite at an important moment in global affairs, in the transatlantic relationship, and in the new challenges faced by our respective societies.

The transatlantic economic relationship remains the most integrated and significant economic partnership in the world. The EU-Canada dimension forms a significant portion of this relationship and possesses significant historic ties. To ensure that this relationship continues to deepen and prosper, it is more important now than ever to push forwards towards achieving a barrier-free Canada-EU market. This is a first step towards realizing the goal of a comprehensive transatlantic marketplace and will strengthen transatlantic leadership in global trade negotiations.

The European Union and Canada have enhanced relevance to each other. In turn, we urge the European Commission and Government of Canada to undertake a comprehensive review of our bilateral economic relationship, with a view to actively pursuing every possible avenue to promote economic growth and prosperity through the liberalization of trade and investment.

We reaffirm our commitment to the open multilateral trading system based on WTO rules and procedures. To that end, we agree to give priority to, and work closely together for the successful and timely completion of the Doha Development Agenda for the benefit of both developing and developed countries.

In the meantime, we are also committed to developing additional ways to reap the benefits and meet the challenges of the world economy in the 21st century. Accordingly, we urge our trade ministers to design a new type of forward-looking, wide-ranging and binding bilateral trade and investment agreement, including free trade, covering new generation issues and outstanding barriers. This state-of-the-art trade and investment agreement between Canada and the EU that opens up each other's trade and investment markets for the business community is a worthy, indeed long-overdue, objective, which should be vigorously pursued.

With a two-way stock of foreign direct investment in excess of \$200 billion, it is essential that investment should form the basis of the proposed Canada-EU trade and investment agreement. As Canada-EU investment trends have dipped in the past few years, a renewed effort is needed to eliminate the regulatory inefficiencies and obstacles that continue to prevent Canada and the EU from maximizing investment gains and realizing a significant increase in bilateral growth. A Canada-EU agreement will provide European companies with a gateway into the vast North American free trade area, while increasing Canadian opportunities in the European Common Market, the world's largest. A Canada-EU agreement can serve as a strategic and important step towards the eventual creation of a comprehensive transatlantic trade and investment area.

Investment leads to trade, as companies' activities increasingly become part of the global value chain, necessitating not only clear and open investment rules, but also ensuring that goods and services produced in each territory can be combined seamlessly and sold in both markets and around the world. To be part of this chain, Canada and the EU must not only be open to foreign investment, but also must ensure that the goods and services produced have easy access to both markets.

Key areas of focus for a Canada-EU agreement should include the elimination of barriers to investment and services, including tax, opening of capital and procurement markets, comity in competition and environmental regulation, including avoidance of discriminatory non-tariff barriers to trade, trade facilitation, with a focus on improved security and efficiency for goods and services crossing borders and strengthened cooperation on science and technology, and facilitate professional labour mobility in efforts to establish a common skilled labour market between the two territories. The latter would include removing onerous restrictions on the length of stay for non-resident executives and residency requirements for boards of directors. Furthermore, provisions should be established that will allow future markets, such as carbon and emissions trading schemes, to be incorporated into the eventual framework of a Canada-EU agreement.

A Canada-EU agreement should have as a focus a regulatory framework aimed at reversing recent negative trends to investment in Canadian and European markets. Further progress has to be made to remove unnecessary barriers and prevent the erection of new ones. Steps to minimize regulatory divergences will boost GDP per capita in both regions substantively.

This declaration and accompanying CEO signatories was first submitted in advance of the June 4<sup>th</sup> EU-Canada Summit in Berlin. The Summit statement issued by Canadian Prime Minister Stephen Harper and German Chancellor Angela Merkel, reflecting the CEO input, committed both sides to a joint study to examine and assess the costs and benefits of a closer economic partnership. The results of this study will be reviewed at the autumn 2008 Canada-EU Summit, at which time we urge the European Commission and Government of Canada to confirm a wide-ranging trade and investment initiative. We look forward to continuing discussions with government officials as we work together to strengthen our transatlantic relationship.

## Signed (101):

José Manuel EntrecanalesChief Executive OfficerACCIONAGilles PélissonChief Executive OfficerAccor Group

Robert Friedmann Chairman of the Board of Directors Adolf Wuerth & Co. KG

John Beck Chairman and Chief Executive Officer Aecon Group Inc.

Dermot Mannion Group Chief Executive Officer Aer Lingus

Richard Evans President & CEO Alcan Inc.
Patrick Kron Chairman & CEO ALSTOM
Samir Brikho Chief Executive Officer AMEC plc

Hans Peter Stihl Chairman of the Supervisory Board Andreas Stihl AG & CO KG

Cynthia Carroll Chief Executive Anglo American plc Lakshmi Mittal President & CEO ArcelorMittal Anne Lauvergeon Chief Executive Officer AREVA

Mark Jones President & CEO AstraZeneca Canada Inc.

Pavid Richard Bronnan President & CEO AstraZeneca pla

David Richard BrennanPresident & CEOAstraZeneca plcFrancois DepelteauPresident & CEOAXIMA Services Inc.Gregory WilkinsPresident & CEOBarrick Gold Corporation

Kurt Bock Member of Board of Executive Directors BASF
Werner Wenning Chairman of the Board of Management Bayer AG

Norbert Reithofer Chairman of the Board of Management Bayerische Motoren-Werke AG

Boris Kariev General Manager Belvedere Canada

Gunter Thielen Chairman of the Supervisory Board Bertelsmann AG
Herbert Bodner Chairman and CEO Bilfinger Berger AG
Lorenzo Rossi di Montelera Chairman of the Board Birks & Mayors Inc.

Baudoin Prot Chief Executive Officer BNP-Paribas

Alessandro Banchi Chairman of the Board of Management Boehringer Ingelheim GmbH

Jean-Charles Boisset Owner Boisset Canada
Laurent Beaudoin Chairman & CEO Bombardier Inc.

Laurent BeaudoinChairman & CEOBombardier Inc.Willie WalshChief Executive OfficerBritish Airways plcPerrin BeattyPresident & CEOCanadian Chamber of Commerce

Jayson Myers President & CEO Canadian Manufacturers & Exporters

Dominique de Riberolles CEO & General Manager CEPSA

E. Hunter Harrison President & CEO CN
Klaus-Peter Müller Chairman of the Board of Management Commerz

Klaus-Peter Müller Chairman of the Board of Management Commerzbank AG
Manfred Wennemer Chairman of the Executive Board Continental AG
Bernd Supe-Dienes Managing Partner Dienes Group

Dr. Josef Ackermann Chairman of the Management Board Deutsche Bank AG

Reto Francioni Chief Executive Officer Deutsche Bourse AG
Paul Walsh Chief Executive Officer Diageo plc

Deryk I. King Chairman & CEO Direct Energy, Centrica North America longthan Goodman President & CEO Dundee Presidus Metals Inc.

Jonathan Goodman President & CEO Dundee Precious Metals Inc.

Dr. Wulf Bernotat Chairman & CEO E.ON AG

Avrim Lazar President & CEO Forest Products Association of Canada

Jean Hurteau President & CEO Fruits & Passion

 Jean-François Cirelli
 President & CEO
 Gaz de France

 Jean-Pierre Garnier
 Chief Executive Officer
 GlaxoSmithKline plc

 Frederick Firlotte
 President
 Golder Associates

Riccardo IIIy President Gruppo IIIy S.p.A.

Michael Behrendt Chairman of the Executive Board Hapag-Lloyd AG

Georg Funke Chief Executive Officer Hypo Real Estate Holding AG

John Galt President & CEO Husky Injection Molding Systems Ltd.

Joseph Kruger II Chairman & CEO Kruger Inc.

Klaus Herms Chief Executive Officer Kuehne & Nagal International AG

Bertrand Collomb Chairman of the Board of Directors Lafarge
Jože Jaklin General Manager Litostroj E.I.
Wolfgang Mayrhuber Chief Executive Officer Lufthansa AG
Dr. Matthias Mitscherlich Chairman of the Executive Board MAN Ferrostaal AG

Dominic D'Alessandro President & CEO Manulife Financial Corporation

Michael H. McCain President Maple Leaf Foods Inc.

Karl-Ludwig Kley Chairman of the Executive Board Merck KGaA

Betrand Bolduc President & CEO Mistral Pharma Inc.
Sean Gardner President Monsanto Canada

Nikolaus von Bomhard Chairman of the Board of Management Munich Re
Stane Rožman President of the Management Board NEK d.o.o.
Hans H. Overdiek Chief Executive Officer Pfleiderer AG

Paul Lévesque President & CEO Pfizer Canada Inc.
Paul-Arthur Huot President & CEO PÔLE Québec Chaudière-Appalaches

Paul Desmarais Jr. Chairman and Co-CEO Power Financial Corporation

Paul Skinner Chairman of the Board Rio Tinto plc

Dr. Roland Berger Chairman Roland Berger GmbH

Jeroen van der Veer Chief Executive Royal Dutch Shell plc

Heinz Rzehak Chairman of the Board of Management Rutgers Chemicals GmbH

Russell Williams President Rx&D Henning Kagermann Co-CEO SAP AG

Kenneth SmithChairmanSecor ConsultingPeter LoescherPresident & CEOSiemens AGJacques LemarrePresident & CEOSNC-Lavalin Inc.Daniel BoutonPresident & CEOSociété Générale

Pierre Schedleur President & General Manager Société générale de financement du

Christian Jourquin President of the Executive Committee Solvay S.A.

Philippe Hoste Chief Executive Officer SONACA NMF Canada Inc.

Dr. Günter von Au Chairman of the Managing Board Süd-Chemie AG Gérard Mestrallet Président Directeur Général SUEZ Richard George President & CEO Suncor

Richard George President & CEO Suncor

Donald Lindsay President & CEO Teckcominco

Marc Parent President & CEO Tecsult Ltd.

Frank G. Delfino President, Canadian & International Teknion Corporation

Manuel Sanchez OrtegaPresidentTelventJens MaaløePresident & CEOTerma A/S

Dr. Ekkehard D. Schulz Chairman of the Executive Board ThyssenKrupp AG
Thierry Desmarest Chairman of the Board of Directors TOTAL S.A.

Nicola Leibinger-Kammüller Chair of the Management Board TRUMPF GmbH + Co. KG

Richard Nesbitt Chief Executive Officer TSX Group

Michael Behrendt Member of the Executive Board TULAG

Dušan Mežnar President & General Manager TVM Maribor D.o.o.

Yves Guillemot President & CEO Ubisoft Entertainement

Henri Proglio Chairman & Chief Executive Officer Veolia Environnement

Martin Winterkom Chairman of the Board Volkswagen AG Lucien FA Group President Yoplait SAS

Godfrey Marchand Co-Founder Zelos Therapeutics, Inc.